



**Matters arising**

<b>Outcome requested:</b>	Council is asked to <b>note</b> the matters arising from the minutes of previous meetings.
<b>Executive Summary:</b>	N/A
<b>QMUL Strategy:</b>	Effective governance supports the achievement of all strategic aims.
<b>Internal/External reference points:</b>	N/A
<b>Strategic Risks:</b>	N/A
<b>Equality Impact Assessment:</b>	N/A
<b>Subject to prior and onward consideration by:</b>	By Council only
<b>Confidential paper under FOIA/DPA:</b>	No
<b>Timing:</b>	Matters arising are reported to the following meeting of Council.
<b>Author:</b>	Dr Nadine Lewycky, Head of Secretariat
<b>Date:</b>	07 May 2026
<b>Senior Management Sponsor:</b>	Jonathan Morgan, University Secretary

Minute	Action	Person responsible	Progress
2025.048	<p><b>President and Principal's Report</b></p> <p>[g] Council asked what oversight mechanisms were in place for major transnational education programmes. Finance and Investment Committee considered an annual update on the financial performance of transnational education, while strategic oversight resided in the faculties. The programmes were also subject to the same governance oversight on academic quality and standards as programmes taught in London. As part of an internal review of governance, and as transnational education activity grew in scale, it had been decided to strengthen executive oversight of this area at the institutional level. A paper outlining the changes would be shared with Council once the details were finalised.</p>	University Secretary	A review of governance structures beneath the Senior Executive Team is currently under way as part of a wider review of internal governance structures. It will be possible to provide a meaningful update to Council in October 2026.
2025.050	<p><b>Strategic Risk Register and Institutional KPIs</b></p> <p>[c] Council challenged the executive's classification of employee relations as an external risk. There were significant elements of employee relations, such as the national trade unions, national pay awards and pension schemes, that were external. The executive agreed to review whether it would be helpful in future to report on national and local employee relations separately, while noting that one of the institutional KPIs was already based on the staff survey results.</p>	Chief Financial Officer	The next update to Council on the Strategic Risk Register is in October 2026.
2025.062	<p><b>Minutes of Senate</b></p> <p>Council asked for the terms of reference for Senate and its sub-committees to be made available in the document library.</p>	Head of Secretariat	The terms of reference for Senate and its sub-committees are available in the document library on Convene. Document library -> Council member resources -> Senate.